

**BUDGET  
REPORT  
FOR THE YEAR ENDING AUGUST 31, 2021**

[Education Act, Sections 139(2)(b) and 244]

**3240 The Grande Prairie School Division**

Legal Name of School Jurisdiction

10127-120 Avenue Grande Prairie AB T8V 8H8; 780-532-4491; norm.guindon@gppsd.ab.ca

Contact Address, Telephone & Email Address

**BOARD CHAIR**

John Lehnars

Name

Original Signature on file

Signature

**SUPERINTENDENT**

Mr. Alexander McDonald

Name

Original Signature on file

Signature

**SECRETARY TREASURER or TREASURER**

Norm Guindon

Name

Original Signature on file

Signature

**Certified as an accurate summary of the year's budget as approved by the Board  
of Trustees at its meeting held on May 26, 2020 .**

Date

c.c. Alberta Education  
c/o Jianan Wang, Financial Reporting & Accountability Branch  
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14	<b>Color coded cells:</b>									
15	blue cells: require the input of data/descriptors wherever applicable.				grey cells: data not applicable - protected					
16	green cells: populated based on information previously submitted				white cells: within text boxes REQUIRE the input of points and data.					
17					yellow cells: to be completed when yellow only.					
18										
19										
20	<b>HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2020/2021 BUDGET REPORT</b>									
21	The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into									
22	consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year									
23	Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will									
24	support the jurisdiction's plans.									
25	<b><u>Budget Highlights, Plans &amp; Assumptions:</u></b>									
26										
27	The budget for 2020/2021 is year 1 of a three year financial plan prepared by the Division. To create stability and predictability alongside the new funding									
28	model introduced by the government, the Division has prepared a three year financial plan.									
29										
30	The key highlights of the presented budget are as follows.									
31	Budget 2020/2021	Budget Surplus		\$1,348,300						
32	Projection 2021/2022	Projected Deficit		(852,000)						
33	Projection 2022/2023	Projected Deficit		(300,000)						
34	Net outlook for three year fiscal plan - Projected surplus				\$ 196,300					
35	The budget for 2020/2021 was prepared to achieve stability in the programs and staffing levels for the next three years. Enrolment projections for the next									
36	three years were used to determine revenue levels. Staffing and programming determined for the 2020/2021 year are at a level that can be sustained for three									
37	years and absorb inflationary pressures and staff pay grid movement as per the collective agreements without the requirement to reduce staffing in year two									
38	and three of the fiscal plan if there are no changes to funding formulas or levels. This allows for stability of programs being offered by the Division as per its									
39	strategic plan and avoids yearly financial shocks to the Division.									
40	The projected deficits for year 2 and 3 are generated by the following assumptions:									
41	1. The bridge funding will be converted to base funding to fund growth however our projected growth is not large enough to offset the elimination of the bridge									
42	funding, as a result overall revenue is projected to decrease in 2021/2022.									
43	2. Inflationary pressure on supplies and service costs along with the yearly grid movement for staff in collective agreements results in increased costs in both									
44	years generating projected deficits.									
45	3. Deficits in year 2 and 3 are financed by the 2020/2021 surplus while giving the Division the ability to maintain staffing and program at consistent levels for the									
46	three years.									
47										
48										
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50										
51	<b><u>Significant Business and Financial Risks:</u></b>									
52										
53	Risks faced by the Division is dependent on the community impact of the current economic events faced by the community and the province. As the current									
54	outside forces on the organization are quite unique it is to difficult to predict what the impact will be on the future enrolments if any.									
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**BUDGETED STATEMENT OF OPERATIONS**  
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
<b>REVENUES</b>			
Government of Alberta	\$ 97,011,182	\$94,265,631	\$99,143,802
Federal Government and First Nations	\$ -	\$0	\$0
Out of province authorities	\$ -	\$0	\$0
Alberta Municipalities-special tax levies	\$ -	\$0	\$0
Property taxes	\$ -	\$0	\$0
Fees	\$ 1,612,110	\$1,763,995	\$1,330,868
Other sales and services	\$ 1,243,400	\$1,617,099	\$2,438,625
Investment income	\$ 50,000	\$35,000	\$89,273
Gifts and donations	\$ 30,000	\$30,000	\$63,451
Rental of facilities	\$ 123,500	\$133,500	\$145,914
Fundraising	\$ 250,000	\$250,000	\$411,362
Gains on disposal of capital assets	\$ -	\$0	\$4,000
Other revenue	\$ 268,498	\$0	\$0
<b>TOTAL REVENUES</b>	\$100,588,690	\$98,095,225	\$103,627,295
<b>EXPENSES</b>			
Instruction - Pre K	\$ 2,124,209	\$ -	\$ -
Instruction - K to Grade 12	\$ 73,392,000	\$76,864,094	\$78,628,560
Operations & maintenance	\$ 18,008,680	\$16,699,858	\$18,550,454
Transportation	\$ 2,562,000	\$2,491,427	\$2,324,667
System Administration	\$ 3,153,500	\$3,279,303	\$3,461,455
External Services	\$ -	\$0	\$0
<b>TOTAL EXPENSES</b>	\$99,240,389	\$99,334,682	\$102,965,136
<b>ANNUAL SURPLUS (DEFICIT)</b>	\$1,348,301	(\$1,239,457)	\$662,159

**BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)**  
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
<b>EXPENSES</b>			
Certificated salaries	\$ 46,335,406	\$47,636,826	\$47,860,360
Certificated benefits	\$ 10,216,349	\$10,829,665	\$10,362,282
Non-certificated salaries and wages	\$ 14,300,358	\$15,452,551	\$17,498,719
Non-certificated benefits	\$ 3,950,061	\$4,054,014	\$4,378,031
Services, contracts, and supplies	\$ 17,081,177	\$13,880,371	\$15,367,282
<b>Capital and debt services</b>			
<b>Amortization of capital assets</b>			
Supported	\$ 7,048,749	\$7,159,141	\$7,162,837
Unsupported	\$ 287,089	\$294,764	\$299,553
<b>Interest on capital debt</b>			
Supported	\$ -	\$250	\$6,222
Unsupported	\$ 21,200	\$24,100	\$26,927
<b>Other interest and finance charges</b>	\$ -	\$3,000	\$2,923
<b>Losses on disposal of capital assets</b>	\$ -	\$0	\$0
<b>Other expenses</b>	\$ -	\$0	\$0
<b>TOTAL EXPENSES</b>	\$99,240,389	\$99,334,682	\$102,965,136

**BUDGETED SCHEDULE OF PROGRAM OPERATIONS  
for the Year Ending August 31**

REVENUES	Approved Budget 2020/2021								Actual Audited 2018/19
	Instruction			Operations and Maintenance	Transportation	System Administration	External Services	TOTAL	TOTAL
	Pre K - PUF	Pre - K non PUF	K - Grade 12						
(1) Alberta Education	\$ 1,815,000	\$ -	\$ 72,248,000	\$ 10,501,183	\$ 2,473,000	\$ 3,280,000	\$ -	\$ 90,317,183	\$ 91,867,361
(2) Alberta Infrastructure	\$ -	\$ -	\$ -	\$ 5,996,282	\$ -	\$ -	\$ -	\$ 5,996,282	\$ 6,285,827
(3) Other - Government of Alberta	\$ -	\$ -	\$ -	\$ 697,717	\$ -	\$ -	\$ -	\$ 697,717	\$ 990,614
(4) Federal Government and First Nations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(5) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Fees	\$ -	\$ 270,600	\$ 1,252,510	\$ -	\$ 89,000	\$ -	\$ -	\$ 1,612,110	\$ 1,330,868
(10) Other sales and services	\$ -	\$ -	\$ 799,900	\$ 430,000	\$ -	\$ 13,500	\$ -	\$ 1,243,400	\$ 2,438,625
(11) Investment income	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 89,273
(12) Gifts and donations	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 63,451
(13) Rental of facilities	\$ -	\$ -	\$ -	\$ 115,000	\$ -	\$ 8,500	\$ -	\$ 123,500	\$ 145,914
(14) Fundraising	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 411,362
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000
(16) Other revenue	\$ -	\$ -	\$ -	\$ 268,498	\$ -	\$ -	\$ -	\$ 268,498	\$ -
(17) <b>TOTAL REVENUES</b>	\$ 1,815,000	\$ 270,600	\$ 74,630,410	\$ 18,008,680	\$ 2,562,000	\$ 3,302,000	\$ -	\$ 100,588,690	\$ 103,627,295
<b>EXPENSES</b>									
(18) Certificated salaries	\$ 292,535	\$ -	\$ 45,663,849	\$ -	\$ -	\$ 379,022	\$ -	\$ 46,335,406	\$ 47,860,360
(19) Certificated benefits	\$ 64,874	\$ -	\$ 10,072,783	\$ -	\$ -	\$ 78,692	\$ -	\$ 10,216,349	\$ 10,362,282
(20) Non-certificated salaries and wages	\$ 855,123	\$ 243,024	\$ 7,904,971	\$ 3,722,301	\$ 171,425	\$ 1,403,514	\$ -	\$ 14,300,358	\$ 17,498,719
(21) Non-certificated benefits	\$ 199,633	\$ 51,185	\$ 2,219,903	\$ 1,050,246	\$ 50,999	\$ 378,095	\$ -	\$ 3,950,061	\$ 4,378,031
(22) SUB - TOTAL	\$ 1,412,165	\$ 294,209	\$ 65,861,506	\$ 4,772,547	\$ 222,424	\$ 2,239,323	\$ -	\$ 74,802,174	\$ 80,099,392
(23) Services, contracts and supplies	\$ 402,835	\$ 15,000	\$ 7,530,494	\$ 6,119,640	\$ 2,339,576	\$ 673,632	\$ -	\$ 17,081,177	\$ 15,367,282
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ -	\$ 7,048,749	\$ -	\$ -	\$ -	\$ 7,048,749	\$ 7,162,837
(25) Amortization of unsupported tangible capital assets	\$ -	\$ -	\$ -	\$ 67,744	\$ -	\$ 219,345	\$ -	\$ 287,089	\$ 299,553
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,222
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,200	\$ -	\$ 21,200	\$ 26,927
(28) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,923
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(31) <b>TOTAL EXPENSES</b>	\$ 1,815,000	\$ 309,209	\$ 73,392,000	\$ 18,008,680	\$ 2,562,000	\$ 3,153,500	\$ -	\$ 99,240,389	\$ 102,965,136
(32) <b>OPERATING SURPLUS (DEFICIT)</b>	\$ -	\$ (38,609)	\$ 1,238,410	\$ -	\$ -	\$ 148,500	\$ -	\$ 1,348,301	\$ 662,159

**BUDGETED SCHEDULE OF FEE REVENUE  
for the Year Ending August 31**

	<b>Approved Budget 2020/2021</b>	<b>Fall Budget Update 2019/2020</b>	<b>Actual 2018/2019</b>
<b>FEEES</b>			
<b>TRANSPORTATION</b>	\$89,000	\$89,000	\$89,300
<b>BASIC INSTRUCTION SUPPLIES (Instructional supplies, &amp; materials)</b>	\$0	\$0	\$0
<b>LUNCHROOM SUPERVISION &amp; NOON HOUR ACTIVITY FEES</b>	\$0	\$0	\$0
<b>FEES TO ENHANCE BASIC INSTRUCTION</b>			
Technology user fees	\$0	\$0	\$0
Alternative program fees	\$781,610	\$852,715	\$738,009
Fees for optional courses	\$189,500	\$187,380	\$154,361
ECS enhanced program fees	\$0	\$84,900	\$11,175
<b>ACTIVITY FEES</b>	\$100,000	\$100,000	\$59,075
Other fees to enhance education (Describe here)	\$0	\$0	\$0
<b>NON-CURRICULAR FEES</b>			
Extra-curricular fees	\$200,000	\$200,000	\$248,857
Non-curricular goods and services	\$102,000	\$100,000	\$0
<b>NON-CURRICULAR TRAVEL</b>	\$150,000	\$150,000	\$30,091
<b>OTHER FEES</b> (Describe here)	\$0	\$0	\$0
<b>TOTAL FEES</b>	\$1,612,110	\$1,763,995	\$1,330,868

*PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY*

<b>Please disclose amounts paid by parents of students that are recorded as "Other sales and services" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.</b>	<b>Approved Budget 2020/2021</b>	<b>Fall Budget Update 2019/2020</b>	<b>Actual 2018/2019</b>
Cafeteria sales, hot lunch, milk programs	\$465,000	\$465,000	\$495,454
Special events	\$0	\$0	\$0
Sales or rentals of other supplies/services	\$0	\$0	\$49,119
International and out of province student revenue	\$34,000	\$34,000	\$42,170
Adult education revenue	\$0	\$10,000	\$0
Preschool	\$0	\$0	\$0
Child care & before and after school care	\$0	\$0	\$0
Lost item replacement fees	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other sales (describe here)	\$0	\$0	
Other (describe) Other sales (describe here)	\$0	\$0	
<b>TOTAL</b>	\$499,000	\$509,000	\$586,743

**PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)**  
for the Year Ending August 31

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	ACCUMULATED OPERATING SURPLUS (2+3+4+7)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	ACCUMULATED SURPLUS FROM OPERATIONS (5+6)	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED	
						OPERATING RESERVES	CAPITAL RESERVES
<b>Actual balances per AFS at August 31, 2019</b>	\$9,803,819	\$5,827,956	\$0	\$3,271,637	\$713,635	\$2,558,002	\$704,226
<b>2019/2020 Estimated impact to AOS for:</b>							
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated surplus(deficit)	(\$1,200,000)			(\$1,200,000)	(\$1,200,000)		
Estimated board funded capital asset additions		\$0		\$0	\$0	\$0	\$0
Estimated disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Estimated amortization of capital assets (expense)		(\$7,453,900)		\$7,453,900	\$7,453,900		
Estimated capital revenue recognized - Alberta Education		\$86,250		(\$86,250)	(\$86,250)		
Estimated capital revenue recognized - Alberta Infrastructure		\$6,040,700		(\$6,040,700)	(\$6,040,700)		
Estimated capital revenue recognized - Other GOA		\$750,500		(\$750,500)	(\$750,500)		
Estimated capital revenue recognized - Other sources		\$281,700		(\$281,700)	(\$281,700)		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$112,000		(\$112,000)	(\$112,000)		
Estimated reserve transfers (net)				(\$295,000)	\$405,000	(\$700,000)	\$295,000
Estimated assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Estimated Balances for August 31, 2020</b>	\$8,603,819	\$5,645,206	\$0	\$1,959,387	\$101,385	\$1,858,002	\$999,226
<b>2020/21 Budget projections for:</b>							
Budgeted surplus(deficit)	\$1,348,301			\$1,348,301	\$1,348,301		
Projected board funded capital asset additions		\$0		\$0	\$0	\$0	\$0
Budgeted disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Budgeted amortization of capital assets (expense)		(\$7,335,838)		\$7,335,838	\$7,335,838		
Budgeted capital revenue recognized - Alberta Education		\$86,252		(\$86,252)	(\$86,252)		
Budgeted capital revenue recognized - Alberta Infrastructure		\$5,996,282		(\$5,996,282)	(\$5,996,282)		
Budgeted capital revenue recognized - Other GOA		\$697,717		(\$697,717)	(\$697,717)		
Budgeted capital revenue recognized - Other sources		\$268,498		(\$268,498)	(\$268,498)		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$114,929		(\$114,929)	(\$114,929)		
Projected reserve transfers (net)				(\$287,100)	(\$1,587,100)	\$1,300,000	\$287,100
Projected assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Projected Balances for August 31, 2021</b>	\$9,952,120	\$5,473,046	\$0	\$3,192,748	\$34,746	\$3,158,002	\$1,286,326

**SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES  
for the Year Ending August 31**

	Explanation - add'l space on AOS3 / AOS4	Unrestricted Surplus Usage			Operating Reserves Usage			Year Ended		
		Year Ended			Year Ended			Year Ended		
		31-Aug-2021	31-Aug-2022	31-Aug-2023	31-Aug-2021	31-Aug-2022	31-Aug-2023	31-Aug-2021	31-Aug-2022	31-Aug-2023
<b>Projected opening balance</b>		\$101,385	\$34,746	\$11,846	\$1,858,002	\$3,158,002	\$2,216,002	\$999,226	\$1,286,326	\$1,576,326
<b>Projected excess of revenues over expenses (surplus only)</b>		\$1,348,301	\$0	\$0						
<b>Budgeted disposal of unsupported tangible capital assets</b>		\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
<b>Budgeted amortization of capital assets (expense)</b>		\$7,335,838	\$7,335,000	\$7,300,000		\$0	\$0			
<b>Budgeted capital revenue recognized</b>		(\$7,048,749)	(\$7,040,000)	(\$7,030,000)		\$0	\$0			
<b>Budgeted changes in Endowments</b>		\$0	\$0	\$0		\$0	\$0			
<b>Budgeted unsupported debt principal repayment</b>		(\$114,929)	(\$117,900)	(\$120,950)		\$0	\$0			
<b>Projected reserves transfers (net)</b>		(\$1,587,100)	\$652,000	\$200,000	\$1,300,000	(\$942,000)	(\$470,000)	\$287,100	\$290,000	\$270,000
<b>Projected assumptions/transfers of operations</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Increase in (use of) school generated funds</b>		\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>New school start-up costs</b>		\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>Decentralized school reserves</b>		\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>Non-recurring certificated remuneration</b>		\$0	\$0	\$0		\$0	\$0			
<b>Non-recurring non-certificated remuneration</b>		\$0	\$0	\$0		\$0	\$0			
<b>Non-recurring contracts, supplies &amp; services</b>		\$0	\$0	\$0		\$0	\$0			
<b>Professional development, training &amp; support</b>		\$0	\$0	\$0		\$0	\$0			
<b>Transportation Expenses</b>		\$0	\$0	\$0		\$0	\$0			
<b>Operations &amp; maintenance</b>		\$0	\$0	\$0		\$0	\$0			
<b>English language learners</b>		\$0	\$0	\$0		\$0	\$0			
<b>System Administration</b>		\$0	\$0	\$0		\$0	\$0			
<b>OH&amp;S / wellness programs</b>		\$0	\$0	\$0		\$0	\$0			
<b>B &amp; S administration organization / reorganization</b>		\$0	\$0	\$0		\$0	\$0			
<b>Debt repayment</b>		\$0	\$0	\$0		\$0	\$0			
<b>POM expenses</b>		\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>Non-salary related programming costs (explain)</b>		\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - School building &amp; land</b>		\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - Technology</b>		\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - Vehicle &amp; transportation</b>		\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - Administration building</b>		\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - POM building &amp; equipment</b>		\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - Other (explain)</b>		\$0	\$0	\$0		\$0	\$0			
<b>Capital costs - School land &amp; building</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - School modernization</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - School modular &amp; additions</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - School building partnership projects</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - Technology</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - Vehicle &amp; transportation</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - Administration building</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - POM building &amp; equipment</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital Costs - Furniture &amp; Equipment</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - Other</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Building leases</b>		\$0	\$0	\$0		\$0	\$0		\$0	\$0
Salaries - Grid movement per collective agreements		\$0	(\$700,000)	\$0		\$0	\$0		\$0	\$0
Inflationary increase in services, supplies		\$0	(\$152,000)	\$0		\$0	\$0		\$0	\$0
Increase in certificated staff for projected enrolment growth		\$0	\$0	(\$300,000)		\$0	\$0		\$0	\$0
Other 4 - please use this row only if no other row is appropriate		\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>Estimated closing balance for operating contingency</b>		\$34,746	\$11,846	\$60,896	\$3,158,002	\$2,216,002	\$1,746,002	\$1,286,326	\$1,576,326	\$1,846,326

Total surplus as a percentage of 2020 Expenses	4.51%	3.83%	3.68%
ASO as a percentage of 2020 Expenses	3.22%	2.24%	1.82%

**PROJECTED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS (ASO)  
for the Year Ending August 31**

	Amount	Detailed explanation to the Minister for the purpose of using ASO
<b>Estimated Operating Surplus (Deficit) Aug. 31, 2021</b>	\$ 1,348,301	
<b>PLEASE DO NOT ALLOCATE IN BLUE CELLS BELOW</b>	<b>0</b>	
<b>Estimated Operating Deficit Due to:</b>		
Description 1 (fill only your board projected an operating deficit)		
Description 2 (fill only your board projected an operating deficit)		
Description 3 (fill only your board projected an operating deficit)		
Description 4 (fill only your board projected an operating deficit)		
Description 5 (fill only your board projected an operating deficit)		
Description 6 (fill only your board projected an operating deficit)		
Description 7 (fill only your board projected an operating deficit)		
<b>Subtotal, access of operating reserves to cover operating deficit</b>	-	
Projected board funded Tangible Capital Assets additions using both unrestricted surplus and operating reserves	-	
Budgeted disposal of unsupported Tangible capital Assets	-	
Budgeted amortization of board funded Tangible Capital Assets	(287,089)	
Budgeted unsupported debt principal repayment	114,929	
Projected net transfer to (from) Capital Reserves	287,100	
<b>Total projected amount to access ASO in 2020/21</b>	<b>\$ (1,233,361)</b>	

**Total amount approved by the Minister**



**PROJECTED STUDENT STATISTICS  
FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS**

	Budgeted 2020/2021 (Note 2)	Actual 2019/2020	Actual 2018/2019	Notes
<b>Kindergarten, and Grades 1 to 12</b>				
<b>Eligible Funded Students:</b>				
Kindergarten	819	890	874	Head count
Kindergarten program hours	475	475	475	Minimum: 475 hours
Kindergarten FTE's Enrolled	410	445	437	0.5 times Head Count
Grades 1 to 9	5,740	5,645	5,560	Head count
Grades 10 to 12 - 1st, 2nd & 3rd year	1,684	1,641	1,668	Head count
Grades 10 to 12 - 4th year	70	83	104	Head count
Grades 10 to 12 - 4th year FTE	35	42	52	0.5 times Head Count
Grades 10 to 12 - 5th year	19	18	12	Head count
Grades 10 to 12 - 5th year FTE	5	5	3	0.25 times Head Count
Total FTE	7,873	7,777	7,720	K- Grade 12 students eligible for base instruction funding from Alberta Education.
Percentage Change	1.2%	0.7%		
<b>Other Students:</b>				
Total	-	-	-	Note 3
<b>Total Net Enrolled Students</b>	7,873	7,777	7,720	
<b>Home Ed Students</b>	-	-	-	Note 4
<b>Total Enrolled Students, Kindergarten, and Grades 1-12</b>	7,873	7,777	7,720	
Percentage Change	1.2%	0.7%		
<b>Of the Eligible Funded Students:</b>				
Students with Severe Disabilities	237	239	233	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	-	-	-	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.

**Pre - Kindergarten (Pre - K)**

<b>Eligible Funded Children</b>	127	131	157	Children between the age of 2 years 8 months and 4 years 8 months.
<b>Other Children</b>	94	134	134	Children between the age of 2 years 8 months and 4 years 8 months.
<b>Total Enrolled Children - Pre - K</b>	221	265	291	
<b>Program Hours</b>	475	475	475	Minimum: 400 Hours
<b>FTE Ratio</b>	0.594	0.594	0.594	Actual hours divided by 800
<b>FTE's Enrolled, Pre - K</b>	131	157	173	
Percentage Change	-16.6%	-8.9%		
<b>Of the Eligible Funded Children:</b>				
Students with Severe Disabilities (PUF)	90	93	119	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	60	65	57	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.

**NOTES:**

- Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.
- Budgeted enrolment is to be based on best information available at time of the 2020/2021 budget report preparation.
- Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.
- Because they are funded separately, Home Education students are not included with total net enrolled students.

**PROJECTED STAFFING STATISTICS  
FULL TIME EQUIVALENT (FTE) PERSONNEL**

	Budgeted 2020/2021	Actual 2019/2020	Actual 2018/2019	Notes
<b>CERTIFICATED STAFF</b>				
School Based	436.9	460.0	467.5	Teacher certification required for performing functions at the school level.
Non-School Based	6.0	5.0	5.0	Teacher certification required for performing functions at the system/central office level.
Total Certificated Staff FTE	442.9	465.0	472.5	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.
Percentage change from prior period	-4.8%	-1.6%	-6.7%	
If an average standard cost is used, please disclose rate:				
Student F.T.E. per certificated Staff	\$ 18.1	\$ 17.1	\$ 16.7	
Enrolment Change	-	-	-	
Other Factors	(22.1)	(7.6)		Descriptor (required): Funding reductions
Total Change	(22.1)	(7.6)		Year-over-year change in Certificated FTE
<b>Breakdown, where total change is Negative:</b>				
Continuous contracts terminated	-	-		FTEs
Non-permanent contracts not being renewed	(12.1)			FTEs
Other (retirement, attrition, etc.)	(10.0)	(7.6)		Descriptor (required): Retirements and attrition
Total Negative Change in Certificated FTEs	(22.1)	(7.6)		Breakdown required where year-over-year total change in Certificated FTE is 'negative' only.
<i>Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):</i>				
<b>Certificated Number of Teachers</b>				
Permanent - Full time	379.0	412.0	432.0	
Permanent - Part time	19.0	17.0	19.0	
Probationary - Full time	6.0	20.0	29.0	
Probationary - Part time	-	8.0	5.0	
Temporary - Full time	16.0	30.0	21.0	
Temporary - Part time	1.0	2.0	2.0	
<b>NON-CERTIFICATED STAFF</b>				
Instructional - Education Assistants	176.0	176.8	176.7	Personnel support students as part of a multidisciplinary team with teachers and other other support pe
Instructional - Other non-certificated instruction	79.5	88.5	94.5	Personnel providing instruction support for schools under 'Instruction' program areas other than EAs
Operations & Maintenance	58.9	62.6	65.0	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	-	-	-	Bus drivers employed, but not contracted
Transportation - Other Staff	2.0	2.0	2.0	Other personnel providing direct support to the transportation of students to and from school other than t
Other	19.8	22.2	23.5	Personnel in System Admin. and External service areas.
Total Non-Certificated Staff FTE	336.1	351.9	361.7	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	-4.5%	-2.7%	-7.1%	
<b>Explanation of Changes:</b>				
<b>Additional Information</b>				
Are non-certificated staff subject to a collective agreement? <input checked="" type="checkbox"/> yes				
Please provide terms of contract for 2020/21 and future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTE's.				
Approximately 310 FTE non-certificated staff a subject to a collective agreement. The current collective agreement expires August 31, 2021				